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HOW THE US GOVERNMENT SUPPORTS <u>MEANINGFUL</u> DRUG AND DEVICE INNOVATION: FUNDING DEVELOPMENT OF TRANSFORMATIVE THERAPIES AND AVOIDING EXCESSIVE PRICES FOR NEW PRODUCTS WITH LIMITED BENEFITS

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Summary of major points

- The US government supports drug innovation in two important ways. First, through the **National Institutes of Health (NIH),** it supports the development of transformative drugs.
 - Much NIH support is focused on drug discovery and the early stages of development, but public funding can also include substantial impact in later stages of drug development, including proof of concept testing and even the pivotal clinical trials leading to FDA approval.
 - The essential role of the government in supporting drug innovation is particularly notable in the development of **transformative drugs**—those that are both innovative and have had a groundbreaking effect on patient care.
- Second, the government is the largest single purchaser of prescription drugs through Medicare and Medicaid, among other programs, and it can take steps to ensure that taxpayer funds are used to preferentially provide access to patients for meaningful pharmaceutical innovation.
 - Truly transformative drugs are unfortunately rare, and many new drugs do not offer important advances in efficacy or safety for patients despite generally being sold at high prices that make them quite profitable for manufacturers.
 - It is therefore crucial for the government to distinguish between meaningful pharmaceutical innovation and low-value innovation in purchasing expensive prescription drugs and medical devices.
 - O In recent years, the government has tried to do that by (a) issuing a National Coverage Determination to pay for the Alzheimer's disease drug aducanumab, which was initially priced at \$56,000 per year despite no clear evidence that it works; (b) proposing special payment models through the Centers for Medicare and Medicaid Innovation that would limit payment for drugs without clear evidence of patient benefits and ensure that cell and gene therapies are reimbursed according to the clinical benefits they provide; and (c) withdrawing a rule that would have forced the government to pay for medical devices authorized by the FDA without clear evidence of important patient benefits.
- Congress should take several steps to ensure the continued discovery of transformative drugs and to
 ensure that patient and taxpayer funds are not wasted on excessively priced drugs and medical
 devices that offer little additional meaningful benefits to patients.
 - Congress should **double the NIH's budget**, not reduce it like was recently proposed in a bill passed by the House of Representatives.
 - o Congress should **expand Medicare's ability to negotiate fair drug prices** initiated under the Inflation Reduction Act.
 - Congress should create a national body tasked with providing public reports that can help patients and their physicians better distinguish meaningful from low-value pharmaceutical innovation.

Chairman Buchanan, Ranking Member Doggett, and Members of the Committee:

My name is Aaron Kesselheim. I am an internal medicine physician, lawyer, and a Professor of Medicine at Harvard Medical School, in the Division of Pharmacoepidemiology and Pharmacoeconomics of the Department of Medicine at Brigham and Women's Hospital in Boston, one of the main Harvard teaching hospitals. I lead its Program On Regulation, Therapeutics, And Law (PORTAL), an interdisciplinary research center that studies the intersections between prescription drug affordability and use, laws and regulations related to medications, and the development and cost of drugs. PORTAL is one of the largest non-industry-funded research centers in the country that focuses on pharmaceutical use, law, and economics. In 2020, I was elected to the National Academy of Medicine. I am honored to have been invited today to talk to you about the essential role that the US government plays in pharmaceutical innovation. I will then discuss some recent steps that the government has taken to incentivize *meaningful* drug innovation, while trying to ensure that vulnerable patients are not exposed to ineffective new drugs or devices sold for high prices.

I. Role of US government in supporting patients' access to transformative drug innovation

The greatest source of pharmaceutical innovation in the world is the National Institutes of Health (NIH). A new medication or biotechnology drug usually emerges from a long course of research that starts with pivotal basic science discoveries, followed by translational and applied studies, product development research, and clinical testing. While the contribution of industry-based research to drug development remains vital, NIH funding to academic medical centers and discoveries made in government laboratories provide extensive contributions to drug development. According to one review, every single drug approved by the FDA from 2010 to 2016 could be traced back to funding from NIH in some way. In another review of 356 drugs FDA-approved from 2010 to 2019, investigators linked NIH funding to 354 (99.4%), calculating that on average public funding of basic or applied research contributed about \$1.44 billion per approval.

Much NIH support is focused on drug discovery and the early stages of development, which is when private funding is the least available because it is when the greatest risk lies. Activities at these stages include describing the pathophysiology of diseases, charting biochemical pathways that could be modulated, isolating druggable targets on proteins, and developing systems to allow for *in vitro* testing of potential lead compounds that could serve as therapeutics. For example, in the case of direct-acting antivirals that offer a nearly fully effective cure for chronic hepatitis C virus infection, a research study led by Rachel Barenie at PORTAL identified \$60.9 million in NIH funding closely related to the development of sofosbuvir (Sovaldi), including developing hepatitis C virus cell culture systems and growing the virus *in vitro*.³ Many large pharmaceutical companies have actively moved away from this sort of work in recent years, making the contributions of the NIH in this area even more essential to the identification of new treatments.

In addition, public funding can also include substantial impact in later stages of drug development, including proof of concept testing and even the pivotal clinical trials leading to FDA approval. In work led by Rahul Nayak, we published a review of drugs approved from 2008-2017, which found that 25% (62/248) were based on patents or other late-stage intellectual contributions from publicly-supported research

¹ Galkina Cleary E, Beierlein JM, Khanuja NS, McNamee LM, Ledley FD. Contribution of NIH funding to new drug approvals 2010-2016. Proceedings of the National Academy of Sciences of the USA 2018;115(10):2329-2334

² Galkina Cleary E, Jackson MJ, Zhou EW, Ledley FD. Comparison of Research Spending on New Drug Approvals by the National Institutes of Health vs the Pharmaceutical Industry, 2010-2019. JAMA Health Forum 2023;4(4):e230511.

³ Barenie RE, Tessema FA, Avorn J, Kesselheim AS. Public funding for transformative drugs: the case of sofosbuvir. Drug Discovery Today 2021;26(1):273-281.

institutions.⁴ Among 69 new biologic agents approved by the FDA during the same time period, 29 drugs (42%) had late-stage contributions from public-sector institutions or originated from a public-sector spin-off company.⁵ Drugs with links to late-stage public funding were more likely to receive expedited FDA approval or be designated first-in-class, two markers that often indicate therapeutic importance. In a recent review of NIH records connected to use of the drug tenofovir disoproxil fumarate-emtricitabine (TDF-FTC, or Truvada) as HIV pre-exposure prophylaxis (PrEP), we found that the idea originated at the Centers for Disease Control and Prevention (CDC), and pivotal research evaluating use of the combination was supported by an estimated \$143 million of highly-related direct NIH funding, for example covering the key trials helped establish TDF-FTC's clinical efficacy for PrEP.⁶

The essential role of the government in supporting drug innovation is particularly notable in the development of transformative drugs—those that are both innovative and have had a groundbreaking effect on patient care. I led a survey of clinical leaders in over a dozen different medical specialties from the top 30 academic medical centers in the US to determine what they thought were the most transformative drugs in their specialties to have been approved by the FDA from 1984-2009. Among the final list of 26 drugs and drug classes, we then examined the developmental history, based on primary sources, such as the patents, articles published in the peer-reviewed literature, and interviews with key innovators. One key finding among these transformative products was the centrality of publicly-funded government- and academic-based innovators and discoveries made by academic researchers supported by federal government funding, while others were jointly developed in both publicly funded and commercial institutions. Over the course of nearly four decades, the active ingredient in buprenorphine was synthesized by a pharmaceutical manufacturer, but it was developed for opioid use disorder primarily by investigators in government and academic centers, including a formal government-industry partnership for commercialization. Nearly \$40 million in highly-related NIH went to institutions and investigators supported the development of buprenorphine as a treatment for opioid use disorder.

Perhaps the most highly visible example of public funding supporting drug development occurred with the development of the transformative mRNA COVID-19 vaccines. According to a recently-published PORTAL research study led by my colleague Hussain Lalani, the US government invested at least \$31.9 *billion* to develop, produce, and purchase mRNA covid-19 vaccines, including sizeable investments in the three decades before the pandemic through March 2022 relating to development of lipid nanoparticles as a drug delivery system, synthesis and modification of mRNA and small interfering ribonucleic nucleic acid, definition of the prefusion "spike" protein structure of SARS-CoV-2, and development of RNA vaccine biotechnology for use in humans.¹¹ In this case, not only did the NIH and US government provide substantial

⁴ Nayak RK, Avorn J, Kesselheim AS. Public section financial support for late stage discovery of new drugs in the United States: cohort study. BMJ 2019;367:15766.

⁵ Nayak R, Lee CC, Avorn J, Kesselheim AS. Public-sector contributions to novel biologic drugs. JAMA Internal Medicine 2021;181(11):1522-1525.

⁶ Tessema FA, Barenie RE, Avorn J, Kesselheim AS. Federal funding for discovery and development of costly HIV drugs was far more than previously estimated. Health Affairs 2023;42(5):642-649.

⁷ Sampat BN. Academic patents and access to medicines in developing countries. American Journal of Public Health 2009;99:9-17.

⁸ Kesselheim AS, Avorn J. The most transformative drugs of the past 25 years: a survey of physicians. Nature Reviews: Drug Discovery 2013;12(6):425-431.

⁹ Kesselheim AS, Tan YT, Avorn J. The roles of academia, rare diseases, and repurposing in the development of the most transformative drugs. Health Affairs 2015;34:286-294.

 $^{^{10}}$ Barenie RE, Kesselheim AS. Buprenorphine for opioid use disorder: the role of public funding in its development. Drug and Alcohol Dependence 2021;219:108491.

¹¹ Lalani HS, Nagar S, Sarpatwari A, Barenie RE, Avorn J, Rome BN, Kesselheim AS. US Public investment in the development of mRNA COVID-19 vaccines: retrospective cohort study. BMJ 2023;380:e073747.

support the key discoveries and development of the mRNA vaccine technology, but it also provided a guaranteed market for the final stages of development. These highly effective vaccines have helped protect millions of people from the complications of COVID-19, and they would not have been discovered or disseminated as quickly in the first years of the pandemic without the key participation of the government.

Sofosbuvir, TDF-FTC as PrEP, buprenorphine for opioid use disorder, and COVID-19 vaccines are just a small number of the extremely important pharmaceutical innovations that have arisen directly from substantial government investment in the past few decades. For example, imatinib (Gleevec), developed in large part by researchers at the Dana-Farber Cancer Center in Boston, was approved in 1998 for chronic myelogenous leukemia. It helped turn a rare disease with few effective treatments into one that many patients can now live with for years. More recently, gene therapies like voretigene neparvovec (Luxturna) now offer substantial improvements for patients with a congenital form of blindness. Gene therapies like these approved in the US thusfar all have their origins in NIH funding to academic institutions or in spinoffs from such institutions that developed indispensable know-how and underlying forms of technology. 12

II. Role of US government in steering patients away from ineffective or dangerous innovation

While the government has had a substantial, consistent, and undeniable role in supporting the development of useful pharmaceutical innovation, it is also important to recognize that truly transformative drugs are unfortunately rare. Indeed, by several metrics, pharmaceutical innovation as a whole in the US has been disappointing, especially in recent years. Although the overall number of new drugs approved by the FDA has increased in the last few years, many new drugs do not offer important advances in efficacy or safety for patients despite generally being sold at high prices that make them quite profitable for manufacturers. In a recent review of FDA-approved drugs from 2007-2017 led by my PORTAL colleague Thomas Hwang, we found that among 267 new drugs rated by 5 key international independent drug evaluation groups, fewer than one-third (31%) were rated as having high added therapeutic value by at least one organization. 13 Although these therapeutic benefit assessments are made without reference to the drugs' prices, all newly approved drugs are invariably expensive, particularly in the US. Indeed, Ben Rome in our PORTAL group recently showed that from 2008 to 2021, launch prices for new drugs increased exponentially by 20% per year, such that by 2020-2021, 47% of new drugs were initially priced above \$150,000 per year. Thus, while some important new drugs are developed and marketed every year, many newly marketed drugs are very costly and may offer little clinical advantage over medications that are already available. 15 Not only are low-additional-value drugs commonly approved by the FDA, they are also widely advertised. In a study led by my PORTAL colleague Neeraj Patel, we found that among 81 top-advertised drugs, 73 drugs had at least one therapeutic benefit rating and were associated with advertising spending of \$22.3 billion from 2015 to 2021—but only 20 of these commonly marketed drugs (27%) were rated by any agency as having high added therapeutic value. 16 It is therefore not surprising that a large number of US patients use low-value

¹² Vokinger KN, Avorn J, Kesselheim AS. Sources of innovation in gene therapies—approaches to achieving affordable prices. New England Journal of Medicine 2023;388(4):292-295; Newham M, Vokinger KN. Adverse effects of acquisitions in the pharmaceutical industry. Nature Medicine 2022;28(7):1342-1344.

¹³ Hwang TJ, Ross JS, Vokinger KN, Kesselheim AS. Association between FDA and EMA expedited approval programs and therapeutic value of new medicines: retrospective cohort study. BMJ. 2020;371:m3434

¹⁴ Rome BN, Egilman A, Kesselheim AS. Trends in prescription drug launch prices, 2008-2021. JAMA 2022;327(21):2145-2147.

¹⁵ Some of these new drugs are effective, but are just second- or later-in-class products. Such products may offer some utility to patients, such as those who cannot tolerate the first-in-class product, and so we could offer more tailored incentives for their production.

¹⁶ Patel N, Hwang T, Woloshin S, Kesselheim AS. Therapeutic value of drugs frequently marketed using direct-to-consumer television advertising, 2015-2021. JAMA Network Open 2023;6(1):e2250991.

drugs, at substantial costs to patients and the US health care system. A recent study led by my PORTAL colleague Alex Egilman reviewed the 50 top-selling drugs in Medicare in 2020 and their therapeutic value assessments by 3 of the same organizations. We found that *over half of the drugs* (27, or 55%) had a low added therapeutic benefit rating, accounting for \$19.3 billion in annual estimated net spending, or 11% of total Medicare net prescription drug spending that year.¹⁷

It is widely recognized that the US spends more per capita on brand-name prescription drugs than any other industrialized nation. The federal and state governments are also the largest single purchaser of prescription drugs; indeed, Medicare alone accounts for more than one-third of the country's total drug spending. Since too many of these products offer limited added therapeutic benefits over other existing products, it is essential for the solvency of the US health care system that the government ensure it does not pay extremely high prices for new drugs that do not actually offer meaningful added clinical benefits.

In recent years, various government agencies have taken steps intended to ensure that there is fair reimbursement for meaningful innovation, but that the government does not pay excessively for drugs offering unclear or limited additional benefits. Next, I will focus on a few of these steps, which are the focus of today's hearing.

A. CMS' national coverage decision for aducanumab (Aduhelm)

Alzheimer's disease is the most common cause of memory impairment and dementia in older adults, and it is a progressive and often debilitating medical condition. It can have a major impact on quality of life and independence, and is the 6th leading cause of death in the US. Patients with Alzheimer's disease lack effective treatments that have meaningful long-term effects on thinking, behavior, or maintaining independent living.

Aducanumab (Aduhelm) was designed to reduce protein deposits called amyloid plaque in the brain. Excessive amyloid plaque is a main feature of Alzheimer's disease, but not everyone with amyloid plaque has or will get Alzheimer's disease. Unfortunately, the key trials studying aducanumab provided no clear evidence that it worked. The drug was evaluated in two identical 18-month randomized trials involving over 3000 patients with early Alzheimer's disease. These trials were stopped before completion because they were found to be futile in a pre-specified analysis of the full dataset, even though aducanumab substantially reduced amyloid plaque in both trials. When reviewed individually, the key measure of the effect of the drug on the things that matter most to people with Alzheimer's and their families—remembering, learning, reasoning, and functioning¹⁸—was no different than placebo in one trial and only slightly better than placebo in the other, with people in the high-dose aducanumab group declining only slightly less than people randomized to placebo. ¹⁹ The absolute difference was small, 0.39 points on a 19-point scale, which is lower than the 1-2 point change cited as the smallest difference likely to be noticeable

¹⁷ Egilman AC, Rome BN, Kesselheim AS. Added therapeutic benefit of top-selling brand-name drugs in Medicare. JAMA 2023;329(15):1283-1289.

¹⁸ Woloshin S, Kesselheim AS. What to know about the Alzheimer drug aducanumab (Aduhelm). JAMA Internal Medicine 2022;182(8):892.

¹⁹ In the low-dose aducanumab arm in Study 302, the effect was not statistically significant, again precluding the ability to assess efficacy with respect to secondary outcomes among both the high- and low-dose treatment arms. Alexander GC, Knopman DS, Emerson SS, Ovbiagele B, Kryscio RJ, Perlmutter JS, Kesselheim AS. Revisiting FDA approval of aducanumab. New England Journal of Medicine 2021;385(9):769-771.

by physicians.²⁰ In addition, patients across both trials randomized to high-dose aducanumab frequently experienced problems including brain swelling (35% with the drug vs. 3% with placebo) and bleeding. An advisory committee of 11 experts outside the FDA (including myself) reviewed the available evidence and nearly unanimously concluded (10 votes no, one abstention) that these data did not support a conclusion that aducanumab slows cognitive decline but were concerned about the substantial safety risks.

However, the FDA approved the drug anyway, under its accelerated approval program, agreeing with the manufacturer that the amyloid lowering was reasonably likely to lead to actual clinical benefits at some undetermined point in the future. This decision was made despite a "council of senior agency officials" concluding that "there wasn't enough evidence it worked" and one even noting that approval could "result in millions of patients taking aducanumab without any indication of actually receiving any benefit, or worse, cause harm." There were numerous related flaws in the decision. The FDA initially approved the drug for all patients with Alzheimer's disease, even though it was only tested in patients with mild disease (that approval language was later amended). The manufacturer-written and FDA-approved labeling also called for less frequent monitoring than was performed in clinical trials, which could heighten the risk for severe complications of the brain swelling and bleeding commonly associated with the drug, and did not include contraindications for drugs that could further increase that risk. Although drugs approved via accelerated approval must conduct post-approval studies because they lack evidence that they affect real clinical outcomes, the manufacturer of aducanumab was given 9 years for its trial. The FDA said that based on the results, "If the drug does not work as intended, we can take steps to remove it from the market."

The decision met with widespread disapproval by the medical community. Large academic centers like Cleveland Clinic, Mt Sinai, my own Mass General Brigham, and the Veterans Administration declined to put the drug on formularies, while regulators in Europe and Japan rejected it outright. Wanting to "establish aducanumab as one of the top pharmaceutical launches of all time," aducanumab's manufacturer initially listed the drug at an average price of about \$56,000 per year (it was much later reduced by half). At that price, if only one-tenth of patients with Alzheimer's disease were prescribed it, Medicare's total annual spending would exceed \$28 billion (more than six times as much as Medicare spent to cover any other drug in 2019.) There would be substantial additional costs: considering charges for infusion services, repeated imaging and medical management (including hospitalization for severe symptoms), treatment costs could have exceeded \$100,000 per patient per year, of which Medicare covers a substantial portion but still leaves patients with large out-of-pocket costs. In this way, US taxpayers were poised to spend as much as \$6-\$29 billion per year (more than the total budgets of NASA or the CDC) on a drug with unclear and likely

²⁰ Andrews JS, et al. Disease severity and minimal clinically important differences in clinical outcome assessments for Alzheimer's disease clinical trials. Alzheimer's & Dementia: Translational Research & Clinical Interventions 2019;5:354-363.

²¹ Belluck P, Kaplan S, Robbins R. How an unproven Alzheimer's drug got approved. July 19 2021. Available from: https://www.nytimes.com/2021/07/19/health/alzheimers-drug-aduhelm-fda.html

²² Chiong W, et al. Decisions with Patients and Families Regarding Aducanumab in Alzheimer Disease, with Recommendations for Consent: AAN Position Statement. Neurology 2021;17:10.1212/WNL.00000000013053.

²³ https://www.fda.gov/drugs/news-events-human-drugs/fdas-decision-approve-new-treatment-alzheimers-disease

²⁴ US House of Representatives. The high price of Aduhelm's approval: an investigation into FDA's atypical review process and Biogen's aggressive launch plans. December 2022.

²⁵ Cubanski J. Relatively few drugs account for a large share of Medicare prescription drug Spending. Kaiser Family Foundation. April 19, 2021. Available from: https://www.kff.org/medicare/issue-brief/relatively-few-drugs-account-for-a-large-share-of-medicare-prescription-drug-spending/

²⁶ Chiong W, et al. Decisions with Patients and Families Regarding Aducanumab in Alzheimer Disease, with Recommendations for Consent: AAN Position Statement, Neurology 2021;17:10.1212/WNL.00000000013053.

²⁷ Katz J, Kliff S, Sanger-Katz M. Drug could cost the government as much as it spends on NASA. New York Times. June 22, 2021. Available from: https://www.nytimes.com/2021/06/22/upshot/alzheimers-aduhelmmedicare-cost.html.

unnoticeable benefits that could have put thousands of patients' lives at risk. Reflecting this projection, the Centers for Medicare and Medicaid Services (CMS) announced largest-ever annual increase in Medicare premiums due to anticipated aducanumab spending with monthly Medicare Part B premiums increasing from \$148.50 to \$170.10 and Part B deductible increasing 15%, from \$203 to \$233.

In this context, CMS made the reasonable decision to issue a national coverage determination—something it rarely does for FDA-approved drugs—to limit coverage of aducanumab and other potential anti-amyloid monoclonal antibodies approved under accelerated approval for patients enrolled in clinical trials only. Medicare is prohibited by law from paying for any medical products that are not "reasonable and necessary." Since aducanumab was approved by the FDA despite a lack of any clear clinical benefit, CMS' proposal to restrict coverage of the drug to its use in clinical trials was the most scientific pathway forward to help understand whether the drug actually works and whether any benefits it had outweighed its substantial risks. This decision was actually quite generous of CMS, since it is usually the financial responsibility of the manufacturer to supply the drug in the context of enrolling of patients in post-approval trials for patients receiving accelerated approval drugs. Ultimately, the manufacturer made the business decision to stop distribution of the drug rather than subject it to further clinical testing to tell if it actually worked to help patients.

CMS's aducanumab decision to live up to its Congressional mandate (even if the FDA did not, in this case) to support effective, necessary care wisely avoided wasting the nation's health care resources on a drug with no proven efficacy and substantial risks. CMS' decision also served as a major incentive for any other manufacturer with anti-amyloid monoclonal antibodies targeting Alzheimer's disease to complete trials of the drug's clinical effects as expeditiously as possible. Patients with Alzheimer's disease deserve new treatments that have reliable evidence that their benefits outweigh their risks, and the CMS decision supported this goal by rejecting paying for a drug with no clear evidence of benefit unless patients were enrolled in trials designed to determine whether that benefit existed.

B. CMMI's Demonstration Projects

The Center for Medicare and Medicaid Innovation (CMMI), situated within CMS, was created by the Affordable Care Act for numerous reasons, including the testing of innovative payment and service delivery models for Medicare and Medicaid beneficiaries. CMMI has launched numerous novel payment models in the last decade, ²⁸ some of which have covered Medicare drug spending. CMMI's most recent drug pricing-related pilot project was a set of 3 proposals affecting the way Medicare patients pay for certain generic drugs, expensive cell and gene therapies, and accelerated approval drugs lacking proven clinical benefit to patients. In these potential pilot projects, CMMI sought to ensure that CMS paid for treatments in ways that are related to the benefits they provide to patients.

For example, one model involves paying less for drugs that receive accelerated approval from the FDA than for drugs granted traditional approvals. Accelerated approval, as described in the aducanumab case, is a special pathway through which the FDA can approve drugs based on changes to surrogate measures—laboratory testing, radiologic studies, or biomarkers like amyloid level—rather than changes to clinical outcomes that are of actual importance to patients (how they feel, function, or survive). Some surrogate measures can accurately predict clinical endpoints, but the accelerated approval program is designed for promising drugs based on changes to surrogates only reasonably likely to predict actual clinical benefits

²⁸ CMS. Innovation models. Available from: https://innovation.cms.gov/innovation-models#views=models.

with the requirement that they conduct post-approval studies to show an effect on those clinical measures. Because it is difficult for the FDA to follow up on its requirement for post-approval trials, these trials can be delayed.²⁹ In many cases, post-approval studies continue to test surrogate measures, providing unclear insight into the usefulness of the drug for patients.³⁰ In some cases, those post-approval studies have been negative—in the last 2 years alone, about 2 dozen accelerated approval-based indications of approved drugs have been withdrawn based on negative confirmatory studies.³¹

Thus, accelerated approval drugs are, by definition, approved based on having uncertain clinical effects and without a clear pathway for if or when any clinical benefits will be demonstrated. They are also invariably expensive, costing hundreds of thousands of dollars per year or more, because in the US we allow manufacturers to set their own prices for newly-approved drugs. Yet, aducanumab aside, nearly all FDA-approved drugs have been covered by Medicare Part B at the average sales price (plus a small additional amount), and accelerated approval drugs distributed through retail pharmacies generally must be covered by Medicare Part D plans, particularly if they fall in one of 6 protected classes, which includes cancer. For Medicare and Medicaid, accelerated approval therefore often becomes a pathway for a new product to enter the market, but also a mandate for government payers to cover high prices for unproven therapies.³²

In this context, CMMI's demonstration project makes logical sense. If a drug is not yet shown to have clinical benefit, payment for it should be consistent with that state of the evidence. If new data come out, a fair pricing level can be reconsidered. But while the drug is FDA-approved based on limited evidence, patients and taxpayers should not be expected to pay whatever excessively high price the manufacturer decides it wants to set. As a secondary benefit, CMMI's model pricing structure could provide incentives for manufacturers to complete their post-approval studies in a timely fashion, helping garner needed evidence of the drug's actual clinical benefits to help better inform clinical decisionmaking.

CMMI's proposal to pay for cell and gene therapies involves helping coordinate and administer multi-state agreements that would be dependent on outcomes. This model is useful because multiple cell and gene therapy treatments have been approved in recent years and priced at eye-popping levels. Most recently, etranacogene dezaparvovec (Hemgenix) for hemophilia B (factor IX deficiency) was made available at \$3.5 million. In addition, not all cell and gene therapies are fully curative; rather, some still require additional expensive treatments, and the effects may wane over time. Since evidence for the efficacy and durability of response is unknown at the time of approval, for gene therapies, payers are faced with the risk of paying too much upfront for unrealized benefits. For example, some patients initially respond to CAR T-cell therapy but then rapidly progress, requiring stem cell transplants or leading to death. Current payment approaches in the US for these products largely do not take outcomes into account, which is why CMMI's proposal is useful. It can help ensure that patients receive the potentially life-changing benefits of gene therapies when those benefits are meaningful, and try to ensure that payments for them are more closely linked to the clinical benefits they provide.

²⁹ Deshmukh AD, Kesselheim AS, Rome BN. Timing of Confirmatory Trials for Drugs Granted Accelerated Approval Based on Surrogate Measures From 2012 to 2021. JAMA Health Forum 2023;4(3):e230217.

³⁰ Gyawali B, Hey SP, Kesselheim AS. Assessment of the Clinical Benefit of Cancer Drugs Receiving Accelerated Approval. JAMA Internal Medicine 2019;179(7):906-913.

³¹ Perrone M. The FDA's speedy approval of experimental new drugs came to a screeching halt this year. Fortune December 7, 2022

³² Gellad WF and Kesselheim AS. Accelerated approval and expensive drugs — a challenging combination. New England Journal of Medicine 2017;376(21):2001-2004.

Finally, CMMI's third proposal to encourage Medicare prescription drug insurers to offer certain key generic drugs for a flat \$2 copay can help promote medication adherence to essential medications for common, chronic conditions such as high blood pressure and diabetes. Medication non-adherence is common among patients with high out-of-pocket costs, and well-designed studies have shown that reducing patient out-of-pocket costs can improve adherence and important clinical outcomes.³³ Unfortunately, in recent years, some generic drugs have been subject to price increases for a variety of reasons, which can lead to changes in out-of-pocket costs.³⁴ Here again, as with the other two proposals, CMMI attempted to ensure that patients have access to meaningful innovation—in this case, essential generic medicines.

C. Ending the CMS MCIT Pathway Rule

In January 2021, CMS finalized a rule called Medicare Coverage of Innovative Technology (MCIT) that would guarantee up to 4 years of federal coverage for devices authorized by FDA under the Breakthrough Devices Program. The breakthrough program for medical devices has been available in pilot form since 2014 to expedite development and approval of certain high-risk medical devices for serious or life threatening conditions. As codified in 2016, the FDA was directed to grant breakthrough device designation for devices (1) that provide for more effective treatment or diagnosis of life-threatening conditions and (2) which are either in the best interest of the patient, for which no alternatives exist, or that offer substantial advantages over alternatives. But in its subsequent guidance, the FDA announced its intention to apply these criteria broadly, for example, defining providing "for more effective treatment" as covering the manufacturer's "reasonable expectation that the device could provide for more effective treatment or diagnosis of the disease or condition" (emphasis added). Guidance for other criteria also set low bars.

Perhaps not surprisingly given these lax criteria, large numbers of medical devices have qualified for this designation (222 in the program's first three years alone), with some that do not actually offer real clinical benefits to patients. In one review of breakthrough devices first made available from 2016-2019, investigators found breakthrough-designated devices FDA-authorized primarily via studies that used short-term, surrogate measures of effectiveness—which may not translate into clinical benefits, as with aducanumab—using safety data alone (without supporting evidence of effectiveness), and despite well-described serious safety risks.³⁷ The MCIT rule also included no requirement that additional post-approval studies of these devices be conducted as a condition of Medicare coverage.³⁸

Ending the implementation of this rule was therefore consistent with the other moves described in these comments, albeit in the context of medical devices. The MCIT rule was a wrongly-conceived approach that would have forced Medicare to pay for ineffective or potentially dangerous device "innovation." By stepping back from the rule, CMS returned to its baseline requirement of covering new technologies that are

³³ Choudhry NK, et al. Full coverage for preventive medications after myocardial infarction. New England Journal of Medicine 2011;365(22):2088-2097.

³⁴ Patel AN, Kesselheim AS, Rome BN. Frequency of generic drug price spikes and impact on Medicaid spending. Health Affairs 2021;40(5):779-785.

³⁵ Kesselheim AS and Hwang TJ. Breakthrough medical devices and the 21st Century Cures Act. Annals of Internal Medicine 2016;164(7):500-502.

³⁶ FDA. Breakthrough devices program: guidance of industry and Food and Drug Administration staff. December 18, 2018.

³⁷ Johnston JL, Dhruva SS, Ross JS, Rathi VK. Early experience with the FDA's Breakthrough Devices program. Nature Biotechnology 2020;38:933-938.

³⁸ Rathi VK, Johnston JL, Ross JS, Dhruva SS. Medicare's New Device-Coverage Pathway—Breakthrough or Breakdown? New England Journal of Medicine 2021;384(12):e43.

reasonable and necessary, rather than being forced to cover potentially non-useful new medical devices merely because they were given the FDA breakthrough device designation, which is not a consistent indicator of truly meaningful innovation for patients.

III. Future Steps

As these examples show, not only does the government fund some of the most transformative drugs we have, but it can also take steps to ensure that patients and taxpayers avoid wasting resources on drugs that are not meaningful innovation. This latter role is extremely important in providing the necessary incentives for the private market to also invest its resources in generating optimally useful innovation that offers the greatest benefit to patients. The current system in which Medicare and Medicaid—as the largest single payers in the market—too often end up reimbursing at unnecessarily high prices for low-value new products is one reason why there are so many unimpressive new prescription drugs and medical devices and so few truly transformative therapies.

There is also more than the government should be doing in this area to support the development of and payment for meaningful drug (and device) innovation for patients' benefit. First, under no circumstances should Congress be looking to reduce the NIH's budget. A bill that recently passed the House of Representatives reportedly cut the NIH's funding by \$10 billion in fiscal year 2024, or about 20% of its annual budget. This would devastate the prospect of future transformative drug development and doom prospects of future useful treatments in many areas of unmet medical need. Instead, the NIH budget should be expanded considerably—even doubled in size—and more funding dedicated to supporting pivotal clinical trials of NIH funded products that could be used to bring more such products through the final stages of the development process, as well as to post-approval comparative effectiveness studies in which drugs are tested against each other to determine which drugs are better for which patients.

Second, Congress should give the government more authority and leverage to reduce unnecessary spending on excessively priced pharmaceutical products that do not provide meaningful benefits to patients. For example, the Inflation Reduction Act (IRA) of 2022 for the first time vested in CMS the authority to negotiate prices for certain drugs based on their clinical value and other important factors. This is an important step to ensuring that the government pays fair prices for these products, but the bill is limited in that it only applies to a small number of products and has numerous exclusions, including drugs for which Medicare spends less than \$200 million per year, drugs approved within the last 9 years (13 years for biologics), and drugs with one rare disease approval. Congress should build on this legislation to give CMS the authority to negotiate fair prices for all new drugs shortly after approval, as is done in all other industrialized countries.

Finally, the US should look for more ways to help ensure that patients and taxpayers only pay for meaningful innovation. For example, there is no national body right now in the US designed to help patients identify drugs with limited clinical value so that they can make informed clinical decisions about them. Congress should establish and fund a new expert panel to provide rapid-turnaround evidence-based reports on new drugs' added clinical value, pricing, and any potential disparities in access. Its recommendations could be non-binding, but the body would be tasked with issuing high-profile data-driven pronouncements on these issues regularly. Everyone who believes that marketplaces function best with more information should support such an organization.

³⁹ Firth S. Democratic Senators rebuke cuts to NIH in House-passed bill. MedPage Today. May 5, 2023.